

CONCORDIA UNIVERSITY  
COMMERCE AND ADMINISTRATION FACULTY COUNCIL  
MINUTES OF MEETING  
SEPTEMBER 25, 1987

Present: S. H. Appelbaum (Chair)  
D. Acland (Acco.), D. Ajmo (CASA), M. Anvari (Fina.), K. Argheyd (Mana.), M. Armstrong (Econ.), V. V. Baba (Mana.), R. Curnew (Acco.), I. Devine, (Assoc. Dean), J. Doukas (Fina.), A. Farhoomand (DS&MIS), C. Foster (Reg.), D. Gandhi (Fina.), Z. Gidengil (Mktg.), C. Hamam (CASA), S. Hoffman (Lib.), M. Kaufman (CASA), J. Kelly (Mana.), L. Kryzanowski (Fina.), M. Kusy (DS&MIS), R. A. Long (Acco.), S. Loo (CASA), A. Mate (Lib.), L. McGown (Mktg.), S. Ng (CASA), R. Oppenheimer (Mana.), C. Potter (Fina.), A. Rahman (Assoc. Dean), C. A. Ross (Assoc. Dean), F. Simyar (Acco.), Y. Stanojlovic (CASA), T. J. Tomberlin (DS&MIS), R. O. Wills (Assoc. Dean)

Absent with  
apology: J. Rosenblatt (Mktg.), G. Martin (Comp. Sci.), D. Otchere (Econ.)

I Call to Order

The meeting was called to order at 09:35.

II Closed Meeting

There were no items on the agenda for a closed meeting.

III Open Meeting

IV Approval of Agenda (CAFC-87-07A)

At the request of the Chair, Council members agreed to deal with item XI, 2., Approval of nominations to the Evaluation Committee for the Dean, Faculty of Commerce and Administration, immediately after item VI.

IT WAS MOVED BY V. V. BABA AND SECONDED BY A. RAHMAN THAT THE AGENDA, CAFC-87-07A, BE APPROVED AS PRESENTED.

V Approval of Minutes of Previous Meetings (CAFC-87-05M and CAFC-87-06M)

IT WAS MOVED BY V. V. BABA AND SECONDED BY R. O. WILLS THAT THE MINUTES OF THE FACULTY COUNCIL MEETING HELD MAY 26, 1987, CAFC-87-05M, BE APPROVED AS PRESENTED.

IT WAS MOVED BY V. V. BABA AND SECONDED BY R. O. WILLS THAT THE MINUTES OF THE FACULTY COUNCIL MEETING HELD MAY 29, 1987, CAFC-87-06M, BE APPROVED AS PRESENTED.

VI Chair's Remarks and Question Period

The Chair welcomed new and returning Council members and highlighted several of the issues addressed at the Lacolle Faculty planning meeting: Resource allocation priorities, executive education, faculty teaching awards, and coordination of undergraduate programming by means of expansion of the undergraduate Curriculum

Committee to include core course coordinators. In addition, he invited faculty members to take a look at the new facilities on the fourth floor of the GM building and thanked D. Doreen, J. Rosenblatt and L. Longtin for their "yeoman" efforts in the planning of the area. He noted the difficulties experienced by the graduate student body with the sudden withdrawal of the BE building facilities and assured Council members that Associate Deans Ross and Devine were dealing with the issue. In conclusion, the Chair advised that L. McGown was hosting a CTMC information session at 12:15 following the Council meeting and encouraged faculty attendance.

- VII Business Arising from Previous Meeting (CAFC-87-06M)  
There was no business arising from the previous meeting.

VIII Reports from Standing Committees

1. Commerce Graduate Studies Committee

C. A. Ross reported that the dossier de financement of the M.Sc. proposal was currently being translated. He advised that the French version of the M.Sc. proposal would be forwarded to the Conseil des Universities for review shortly and the anticipated date of program implementation was September 1989.

With regard to the graduate program classroom dilemma, he advised that the general consensus of the Graduate Studies Committee members was that if classrooms and facilities were not improved, the programs would be forced to consider cutting back on enrolment. He noted that the September 1987 graduate program enrolment was on par with that of September 1986 with the exception of the Ph.D. program which had an increase in enrolment.

In conclusion, C. A. Ross reported that B. Barbieri, B. English, R. Crawford, D. Acland and C. Potter had been elected to the Graduate Appeals Committee and that graduate program calendar changes would be presented for approval at the October 16th meeting of the Graduate Studies Committee.

2. Commerce Undergraduate Curriculum Committee

a) Proposal for the Creation of a Dean's Honor List  
(CAFC-87-07A-02)

R. O. Wills advised that the first meeting of the committee would take place on October 1st at which time the Proposal for the Creation of a Dean's Honor List would be considered and recommendations would be made at the October Faculty Council meeting.

IX Reports from Faculty Representatives on University Committees

1. University Senate

M. Kusy reported that Professor G. Xistris, Faculty of

Engineering and Computer Science, had been recommended by Senate to sit on the Evaluation Committee, Dean of Fine Arts. He noted that the main issue at Senate had been the student motion to reinstate past access hours to the University Libraries and advised that a proposal in response to the issue was expected to be presented at the October Senate meeting.

2. Arts and Science Faculty Council - There was no report.
3. Academic Planning and Priorities Committee - There was no report.
4. Academic Programmes Committee - There was no report.
5. Senate Research Committee  
C. A. Ross reported that the major issue before the committee was to determine the role of Research Centres in the University and to establish a method of evaluating the defined role. He advised that C.A.S.A. had been disbanned and distribution of research funds had been allocated to the individual Faculty Research Committees which had been struck on an ad hoc basis for this year. He noted that a memorandum would be issued in the near future inviting faculty to apply for research funds.
6. Academic Services Committee - There was no report.
7. University Library Committee - There was no report.
8. Fellowships, Scholarships and Awards Sub-Committee  
A. Farhoomand reported that four out of sixteen Graduate Awards were awarded to Commerce students.
9. Sub-Committee on Academic Computer Policy - There was no report.
10. Senate Computer Resources Committee - There was no report.
11. C.A.S.A.  
V. V. Baba confirmed that C.A.S.A. had been disbanned.
12. Visiting Lecturers Committee - There was no report.
13. Board of Governors  
M. Kusy reported that the first meeting of the Board involved orientation for new members.
14. Board of Graduate Studies - There was no report.

X New Business

1. Resolution proposed by the Senate Research Committee  
(US-87-5-D4)

This item was tabled until the October 30th meeting of Faculty Council to allow more time for the implications of the proposal to be studied.

2. Proposal put forth in Internal Distribution of Research Funds  
(US-87-5-D5)

This item was tabled for further study and discussion until the October 30th meeting of Faculty Council.

3. Guidelines to the Planning Process at Concordia  
(CAFC-87-07A-03)

The department Chairs commented that although the approach was welcomed, the document was somewhat vague. It was noted, with reference to departmental submissions for the Devis Pedagogique, that it was vital that the process be respected at all levels. It was also noted that the basis of understanding the type of initiatives that would be given priority needed to be provided. V. V. Baba agreed to summarize the comments of Council members for the Chair of the Senate Academic Planning and Priorities Committee.

4. C.A.S.A. Proposal to grant academic credits for extracurricular academic work (CAFC-87-07A-04)

IT WAS MOVED BY D. AJMO AND SECONDED BY R. O. WILLS THAT THE DEPARTMENT OF MANAGEMENT CONSIDER GRANTING CREDITS TO STUDENTS WHO EMBARK UPON ACADEMIC PROJECTS WHICH COMPLEMENT THEIR LEARNING PROCESS.

D. Ajmo explained that due to lack of support from within the Faculty, students had become apathetic about participating in extracurricular activities. He pointed out the exceptional commitment required by participants in such events as the Queen's Competition, which added to the students' learning experience and provided visibility of the Faculty and the University, without benefit of academic credibility. He requested the support and guidance of Council on providing credit for such extracurricular activities before the end of this academic year. It was suggested that the motion include the consideration of the five departments. The mover and the seconder agreed to the suggested amendment.

In response to a request for more details and workload implications, R. O. Wills recommended that the issue be considered by the departments for feedback to the Undergraduate Curriculum Committee. He noted that D. Ajmo was a member of the Undergraduate Curriculum Committee and was in a position to present detailed proposals and respective workload implications. During the ensuing discussion, it was pointed out that

extracurricular activities were highly regarded externally and a blanket policy of allowing credit for these activities might be detrimental to students in the long run.

THE MOTION WAS CARRIED.

XI Other Business

1. Election of Faculty Council Steering Committee

The following faculty members were elected by acclamation to serve on the Faculty Council Steering Committee for a one year term: K. Argheyd, J. Doukas, F. Simyar. It was agreed that the Secretary of the Faculty Council Steering Committee be chosen by the Steering Committee.

2. Approval of Nominations to the Evaluation Committee for the Dean, Faculty of Commerce and Administration

The Chair stated that it would be appropriate for him to absent himself from this portion of the meeting and asked Associate Dean C. A. Ross to assume the chair in his absence.

A lengthy discussion of the selection procedures followed during which it was pointed out that a number of faculty members felt disenfranchised by the recommended procedure whereby the only Faculty Council members, which included ex-officio members and members external to the Faculty, were permitted vote on the nominations solicited from the entire full-time faculty. C. A. Ross explained that the procedure was new.

D. Ajmo strongly objected to a suggestion that students be eliminated from the voting procedures stating that one exception such as this would create a precedent for further exceptions.

IT WAS MOVED BY J. KELLY AND SECONDED BY L. KRYZANOWSKI THAT THE FOUR FACULTY OF COMMERCE AND ADMINISTRATION REPRESENTATIVES REQUIRED FOR THE EVALUATION COMMITTEE - DEAN, FACULTY OF COMMERCE AND ADMINISTRATION, BE SELECTED BY MEANS OF A FACULTY-WIDE ELECTION PROCEDURE.

Concern was expressed that a faculty wide-election procedure would disenfranchise the right of Faculty Council members in the selection procedure. In response to this concern, it was suggested that the election be conducted and the elected representatives be presented at the next Faculty Council meeting for final recommendation of Council. The mover and the seconder agreed to amend the motion to include that Faculty Council would give the final recommendation at a special meeting of Faculty Council. It was noted that the nomination procedure had been based on the closed selection process and it was recommended that



the call for nominations be made again specifying the amended procedure. The Acting Chair explained that the deadline for receipt of the Council's recommendation would not allow sufficient time to call for nominations again.

K. Argheyd requested clarification of the deadline for the election completion and the suggested repetition of the nomination process. It was agreed that current nominees should be contacted concerning the procedural change, the ballots would be mailed on Monday or Tuesday, September 28th or 29th and the deadline for receipt of the ballots would be 2:00 p.m. Friday, October 2, 1987. It was recommended that the final recommendation of the representatives take place at the special meeting of Council for the approval of fall graduates scheduled Thursday, October 22, 1987.

It was argued that more problems could be created by the faculty-wide election procedure, if, for example, when the names of the elected representatives were presented to Council, there were objections to one or more of them. It was further argued that in agreeing to a faculty-wide election, the Council will have abdicated responsibility for choosing the best representatives.

In response to a question, K. Argheyd explained the Hare System of Proportional Representation which had been used by the Faculty for all elections.

The Acting Chair called the question as amended:

IT WAS MOVED BY J. KELLY AND SECONDED BY L. KRYZANOWSKI THAT THE FOUR FACULTY OF COMMERCE AND ADMINISTRATION REPRESENTATIVES REQUIRED FOR THE EVALUATION COMMITTEE - DEAN, FACULTY OF COMMERCE AND ADMINISTRATION BE SELECTED BY MEANS OF A FACULTY-WIDE ELECTION PROCEDURE. FINAL RECOMMENDATION OF THE FACULTY REPRESENTATIVES WILL BE MADE BY FACULTY COUNCIL AT A SPECIAL MEETING OF FACULTY COUNCIL.

THE MOTION WAS CARRIED.

Vote by secret ballot: 18 in favor, 13 opposed, 2 spoiled ballots.

3. Part-time Faculty Members of Senate (US-87-5-3)  
This document was for information only.

4. Library Hours  
IT WAS MOVED BY C. HAMAN AND SECONDED BY D. AJMO THAT THE FACULTY OF COMMERCE AND ADMINISTRATION FACULTY COUNCIL ENDORSE THE MOTION MADE TO SENATE BY THE STUDENT BODY REQUESTING REINSTATEMENT OF LAST YEAR'S LIBRARY HOURS.

A. Mate stated that he was not adverse to the students' motion. He explained that the Library had suffered long term under funding which had placed acquisitions in a critical condition and reduction of library hours had appeared to be the only measure to deal with the bleak financial situation of the Library.

THE MOTION WAS CARRIED.

IT WAS MOVED BY V. V. BABA AND SECONDED BY R. O. WILLS THAT THE MEETING BE ADJOURNED.

THE MOTION WAS CARRIED.

The meeting was adjourned at 11:50.

The next regular meeting of Faculty Council will take place on Friday, October 30, 1987, at 09:30 in room AD131.